

Hosting New Nuclear Development

ECA Case Study: City of Kemmerer

August 3 - 5, 2022 Salt Lake City

















Our speakers today Bill Thek Mayor of Kemmerer WY Brian Muir Kemmerer City Administrator Rita Meyer TerraPower, Executive Outreach

Sharon Fain Rocky Mountain Power, VP

Rita Meyer, Executive Outreach, TerraPower







Advanced Nuclear Energy for Wyoming

Rita Meyer Wyoming Energy Futures, LLC

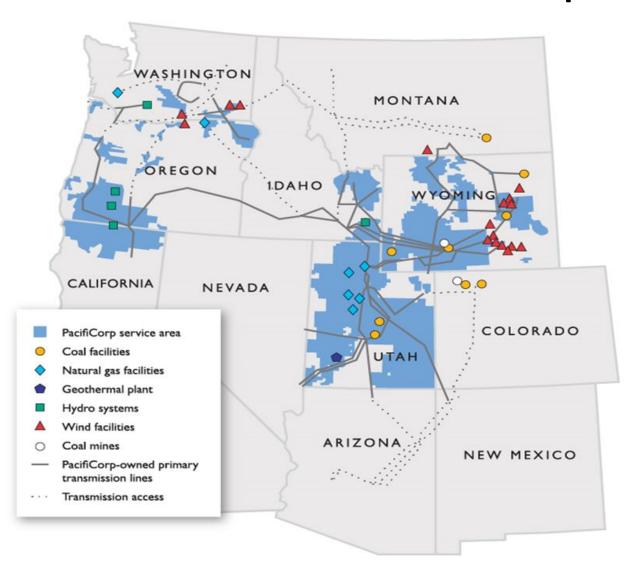


Sharon Fain, VP Rocky Mountain Power





PacifiCorp Overview



- Two divisions Rocky Mountain Power and Pacific Power
- Approximately 4,800 Employees
- 2 million electricity customers
- 141,000 square miles of service territory in six states
- 17,457 miles of transmission
- Generating capacity by fuel type
- 10,887 MW owned generation capacity

⁻ Coal 44%

Natural Gas 25%

⁻ Hydro 12%

Wind, geothermal and other 19%



Coal Plant Community Transition

- We are committed to working with employees and communities impacted by coal plant retirements
- Working with coal employees through transition
 - Funding Education
 - Retraining and relocation
 - Retirements
 - Hiring priority
- Engaging with impacted communities to identify economic diversification opportunities and resources
- Matching grant funds, grant application technical assistance and assigned certified economic developer

Bill Thek, Mayor of Kemmerer Wyoming





Kemmerer Operations LLC

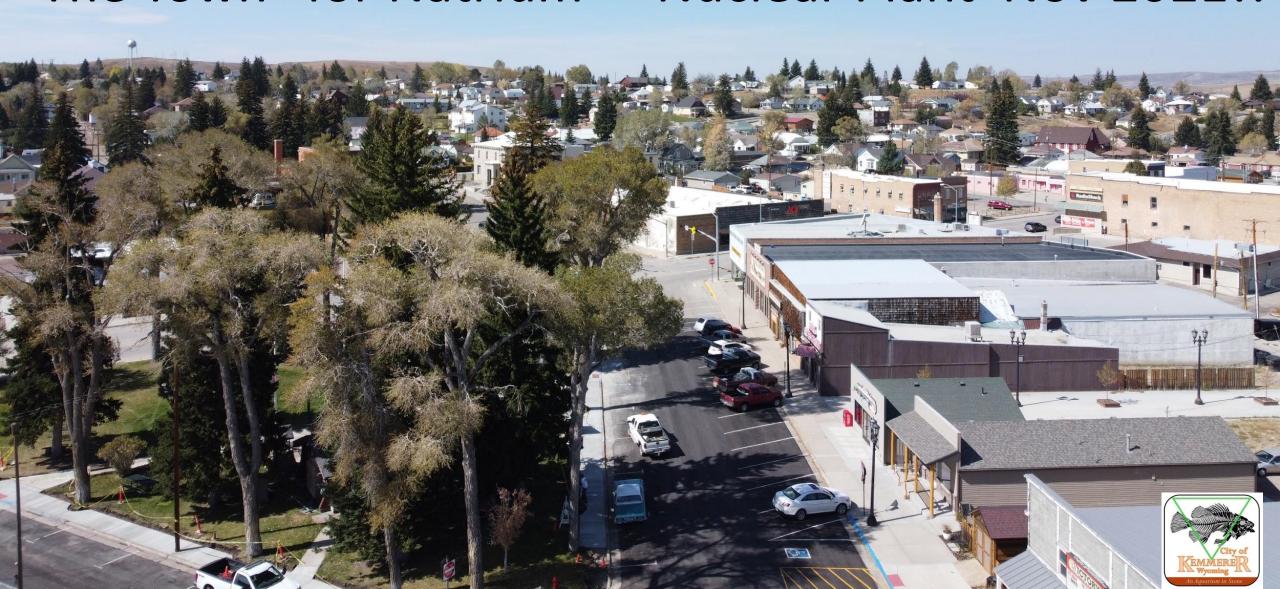




Naughton #1, #2 (Coal steam), and Naughton #3 (Coal converted to Natural gas peaker)



The City of Kemmerer WY named as "The Town" for Natrium TM Nuclear Plant Nov 2021!!



Brian Muir, Kemmerer City Administrato





Community Profile:

Kemmerer and Diamondville Wyoming

The City of Kemmerer

Home of J.C. Penney Golden Rule Store and Mother Store

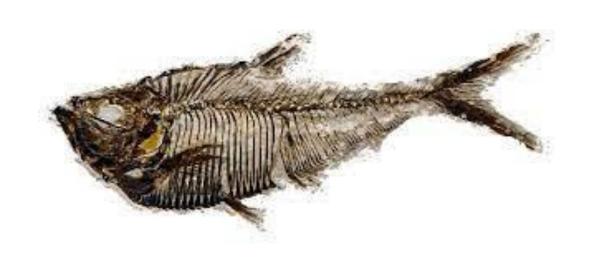






Fossil Fish Capital of the World





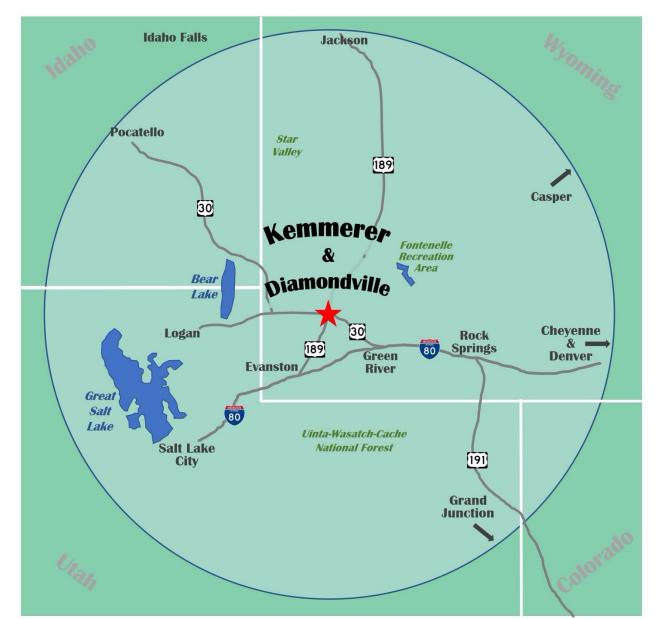


Blue Ribbon Trout Fishing on Hams Fork River and Annual Kids Fishing Derby on Kemmerer Kids' Pond





Where in the world is Kemmerer Wyoming?





Community Profile

- ❖ Kemmerer Population 2415; Diamondville 520
- * Kemmerer Operations (coal mine) is largest employer.
- Most of workforce in mining, gas, and electric power generation.
- ❖ 80 MW Solar Farm coming to nearby Cokeville.
- Also known for Fossil Butte National Monument; for hunting and fishing.
- Near Opal natural gas hub and Exxon/Mobile (gas, helium CO2), and Coal.
- No prior experience with DOE and nuclear
- Plenty of Uranium in Wyoming.
- Close to Western Wyoming Community College and Wasatch Front universities; many go to University of Wyoming in Laramie as well.
- **BOCES** office in Diamondville a local resource.
- Lincoln County School District 1
 - —High spending per pupil —Home of the Kemmerer Rangers --Excel at robotics







Pre-Nuclear Story of Kemmerer

- ❖ 2019 Rocky Mountain Power Closure of Naughton 3—later converted to NGP
- ❖ July 24, 2020 Kemmerer Publishes Retention, Expansion, Diversification Plan



Phase II Results

All industries and opportunities identified through the Phase II process were then evaluated through an Opportunity Assessment. Each industry was evaluated based on its Diversification Opportunity, Capital Investment and Job Creation Impact, Timeline, Overall US Activity in the Industry, and Kemmerer's Location Competitiveness. All industries were then given a Priority Ranking on a scale of 1-5, with 1 being highest priority and 5 being lowest. Industries with a Priority Ranking of 1, 2, or 3 were maintained through to the Phase III assessment.

Investment Timeline: 1-3 Years

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Operation	Priority Ranking	
Solar Generation	2	
Wind Generation	2	
Coal Generation - New Owner	3	
Food Manufacturing	3	
Fossil Tourism	3	
Other Tourism	3	
Coal Exporting - Local	4	
Bricks/Blocks	5	
Portland Cement and Concrete	5	
New Form Coke Technology	5	
Carbon Capture	5	

Investment Timeline: 3-5 Years

Operation	Priority Ranking
Chemical Manufacturing	1
Coal Exporting - Global	2
Coal Upgrading	2
Blockchain/Cryptocurrency	3
Storage Yard	3
Coal Combustion Waste to Chemicals	3
Firearms	3
Natural Gas to LNG	3
Transload	4
Pipeline Transportation	4
Coal Gasification	5
Machinery Manufacturing	5
Activated Carbon Manufacturer	5
Artificial Carbon From Biomass	5

Investment Timeline: 5+ Years

Operation	Priority Ranking
Data Center	2
Battery Storage*	3
Gas Conversion of Plant	5
Small Modular Reactors*	5
Oil and Gas Extraction	5

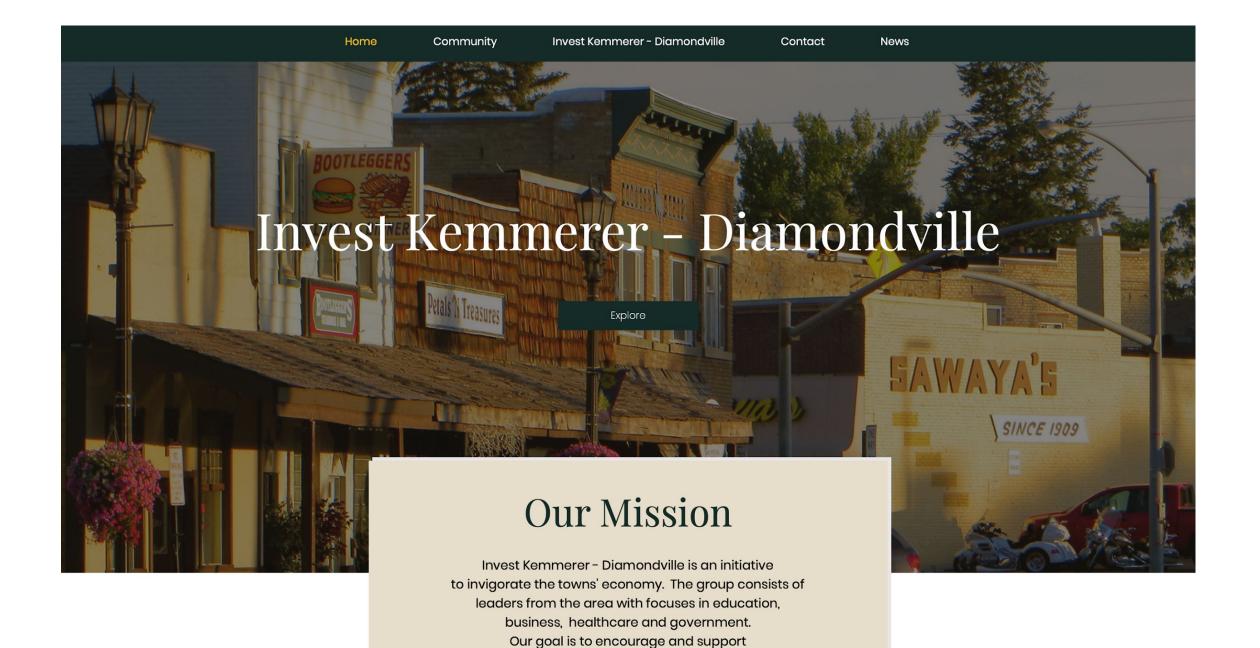
*Industries estimated as having a 10+ year timeline. Remaining opportunities are 5-10 time periods for investment.



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- Kemmerer/Diamondville Publish Invest K/D Website





a quality future for South Lincoln county.

Invest Kemmerer Diamondville Web Site

https://www.investkemmererdiamondville.com

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Serving Kemmerer, Diamondville, Oakley, Cokeville, LaBarge, Opal, Twin Creek and Frontier for 125 years

City officials: Kemmerer is TerraPower ready

Just over a year ago, the City of Kemmerer made a commitment in its Kemmerer Retention, Expansion, and Diversification Plan to embrace nuclear energy. Fast forward to today and Kem

Plan to embrace nuclear energy. Fast forward to today and Kemmerer is positioned well to fulfill its nuclear energy goal.

In TerraPower's and Pacificorp's (Rocky Mountain Power's) recent joint announcement to build a Natrium Advanced Reactor in Wyoming, Kemmerer was included as one of four finalist Wyoming locations being considered. Kemmerer's foresight in planning for nuclear was a testament to their visionary community leadership. Committed to the energy sector and innovation within the energy sector, Kemmerer stands ready to make TerraPower's demonstration project a reality and a success.

TerraPower represents energy and innovation. Energy and innovation are at the heart of the Kemmerer economy. For the past 100 years Kemmerer has served as an economic hub for many communities and families across southwest Wyoming, neighboring southeast Idaho, and portheast with the server with the ser



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KEMMERER GAZETTE

Kemmerer Selected as TerraPower's **Preferred Site for Natrium Nuclear Reactor Demonstration Project**



Photo by Mark Tesoro.

By: William Billingsley, Gazette Editor; Toby Chytka, Staff Writer - Updated: 8 months ago Posted Nov 22, 2021







Last week, on Nov. 16, TerraPower announced that the preferred location of their new power plant would be near Kemmerer. The Kemmerer site beat out competing locations in Gillette, Rock Springs and Glenrock, and all four sites had their unique advantages and disadvantages. Some of these included the timetable of when their plants would close, resident populations, community enthusiasm, existing infrastructure, water sources, proximity to sources of

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- ❖ 2022 Test drilling begins by Bechtel—50 temporary workers



Our nuclear story

- * Kemmerer needs the Advanced Reactor (AR) to replace potentially lost coal-fired power industry. Losing 100+ high-paying energy jobs and more jobs at coal mine.
- Keeping energy industry alive is about preserving our legacy of multi-generational energy families, as well as our union culture, and quality of life. Have high median income that allows families and individuals to prosper, hunt, fish, camp, snowmobile, ride trails, and do 4-H.
- Our champion has been our team effort under the direction of the Kemmerer Area Diversification Committee (KACD), working with economic/political leaders.
- ❖ Detractors: Those vocal people in the community, online and in-person, who want to keep Kemmerer/Diamondville small; and those who don't believe it will happen.



November 2021 Survey of 323 K/D Residents

78% agree bringing TerraPower Natrium ™ Plant will benefit economy

85% agree nuclear is a reliable form of energy

83% support bringing advanced nuclear to South Lincoln County

77% think nuclear is a safe form of energy

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- * Kemmerer is remote, as well as centrally located on the grid. Our trained and hard-working people are our biggest asset.
- ❖ Positive economic impact—residential and commercial real estate market significantly increased; downtown revitalization underway.



Strategy moving forward

- E-mail marketing to nuclear related and other industry to locate here
- Light industrial sites
- Hiring economic development liaison contractor to manage project
- Expand infrastructure: temporary and permanent housing, new wastewater treatment plant
- Work with Bechtel on other temporary workforce needs: restaurants, entertainment, work-out facilities (expanded hours)
- Assess and train workforce
- Expand local government workforce—police, snow, streets, etc.



TerraPower Natrium TM Timeline *Estimates*

- 2022—Drilling of soil completed 50 workers; Kemmerer is an ideal site.
- 2023—Sodium testing facility constructed
 - —150 construction workers
 - 12 to 15 full-time workers
- 2024—Construction on nuclear/energy islands begins
 - —500 construction workers
- 2026—Peak construction workers
 - -2000 workers
- 2028—Natrium Plant completed
 - —150 to 250 permanent workers



Q&A

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Sharon Fain, sharon.fain@pacificorp.com (307) 829-7470

